

Navigating Canada – U.S. tariffs: A guide for small businesses

Here are some strategies and resources to help your business stay competitive:

1. Short-term: Mitigating tariff impact

Review and adjust procurement strategies

- Renegotiate purchase contracts to secure better terms.
- Source goods from countries not affected by tariffs.
- Ship goods to U.S. in advance of any forthcoming tariff implementation dates.

Optimize cost structures

- Review intercompany transactions and reconsider transfer pricing policies.
- Unbundle costs to reduce overall landed costs.
- Assess import and sales structures, including first-sale strategies.

Stay up to date

• CFIB's dedicated *tariff webpage* will be regularly updated with accurate and accessible information.

2. Long-term stability: Strengthening supply chain resilience

Key areas to focus on:

- **Contract analytics:** Identify opportunities for cost savings and risk mitigation.
- Strategic sourcing: Diversify suppliers to reduce dependency on high-tariff regions.
- Network development: Optimize logistics and distribution networks.
- Inventory planning: Improve forecasting and stock management.

- **3rd party contracting:** Leverage external partners for flexibility.
- Workflow automation: Streamline operations for efficiency.
- **Operating analytics:** Use data-driven insights to enhance decision-making.

3. Review resources and information from the federal government

- Webpage: Canada's response to U.S. tariffs on Canadian goods
- <u>Checklist for exporters (EDC)</u>
- Financing, expert consulting, and tools (BDC)

Find the current tariff rate for goods you want to import

- ✓ <u>CBSA</u>
- ✓ <u>Tariff Finder</u>
- <u>Blog: New opportunities amid trade</u> <u>tensions (BDC)</u>
- ✓ <u>Webinar recording: Strategic trade</u> <u>diversification (EDC)</u>
- ✓ <u>Webpage: Expand your export markets</u> (<u>Trade Commissioner Service</u>)
- Webpage: Unlock new U.S. markets with expert support (Trade Commissioner Service)
- ✓ <u>Webpage: Is your U.S. strategy</u> working? Get the data (EDC)
- FAQ: Exporting to the U.S. (BDC)



Have questions? Contact your Advisor today!

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